

1 Executive Summary	-----	1-1
1.1 Main Goals	1-1
1.2 STAR Facilities.....	1-1
1.3 Project Staff	1-2
1.4 Project Overview.....	1-3
1.4.1 October 2006	1-5
1.4.2 April 2007.....	1-5
1.5 Individual Program Analysis	1-6
1.6 PbS Wins Award.	1-6
1.7 PbS Recognizes STAR Academy.....	1-7
2 Brady Academy	2-1
2.1 Security.....	2-1
2.1.1 Security 1 Escapes: Completed.....	2-1
2.1.2 Security 2 Escapes: Attempted.....	2-2
2.1.3 Security 3 Contraband: Weapons	2-2
2.1.4 Security 4 Contraband: Drugs.....	2-3
2.1.5 Security 5 Contraband: Other	2-3
2.1.6 Security 6 Lost Keys	2-4
2.1.7 Security 7 Lost Tools.....	2-4
2.2 Order.....	2-5
2.2.1 Order 1 Youth Misconduct	2-5
2.2.2 Order 2 Administrative Sanction: Staff Involvement	2-5
2.2.3 Order 3 Restraints: Physical	2-6
2.2.4 Order 4 Restraints: Mechanical	2-6
2.2.5 Order 5 Restraints: Other.....	2-7
2.2.6 Order 6 Restraints: Chemical.....	2-7
2.2.7 Order 7 Restraints: Chair / Bed.....	2-8
2.2.8 Order 8 Confinement: Isolation /Room	2-8
2.2.9 Order 9 Confinement: Duration	2-9
2.2.10 Order 10 Confinement: Termination Time 4 hours or less	2-9
2.2.11 Order 11 Confinement: Termination Time 8 hours or less	2-10
2.2.12 Order 12 Idle Hours.....	2-10
2.3 Safety.....	2-11
2.3.1 Safety 1 Abuse or Neglect	2-11
2.3.2 Safety 2 Injuries: Youth	2-11
2.3.3 Safety 3 Injuries: Staff	2-12
2.3.4 Safety 4 Injuries Youths by Youths	2-12
2.3.5 Safety 5 Injuries: Youths by Staff	2-13
2.3.6 Safety 6 Suicidal Behavior : With Injuries	2-13
2.3.7 Safety 7 Suicidal Behavior: Without Injuries	2-14
2.3.8 Safety 8 Design Capacity.....	2-14
2.3.9 Safety 9 Ratio: Direct Care Staff to Youth	2-15
2.3.10 Safety 10 Injuries: Application of Physical/Mechanical Restraints.....	2-15
2.3.11 Safety 11 Assaults: Youth	2-16
2.3.12 Safety 12 Assaults: Staff	2-16
2.3.13 Safety 13 Fear For Safety: Youths	2-17
2.3.14 Safety 14 Fear For Safety: Staff	2-18
2.4 Programming	2-19
2.4.1 Programming 1 Scores: Math	2-19
2.4.2 Programming 2 Scores: Reading.....	2-20
2.4.3 Programming 3 Admission: Math Test.....	2-21
2.4.4 Programming 4 Admission: Reading Test	2-21
2.4.5 Programming 5 Admission: Vocational Assessment	2-22

2.4.6 Programming 6 Programming: Vocational Skills	2-22
2.4.7 Programming 7 Curriculum: Vocational Skills.....	2-23
2.4.8 Programming 8 Programming: Educational.....	2-23
2.4.9 Programming 9 Non English Speaking Youth	2-24
2.4.10 Programming 10 Minority Ratio.....	2-24
2.4.11 Programming 11 Programming: Psychosocial/Social Skills.....	2-25
2.4.12 Programming 12 Monthly Progress Notes	2-25
2.4.13 Programming 13 Annual Summary Treatment Progress	2-26
2.4.14 Programming 14 Curriculum: Health	2-26
2.4.15 Programming 15 Curriculum: Psychosocial/Social Skills.....	2-27
2.4.16 Programming 16 Assessment: Psychosocial/Social Skills.....	2-27
2.4.17 Programming 17 ITP	2-28
2.4.18 Programming 18 Rate of Contact.....	2-28
2.4.19 Programming 19 Youth Contact With Parents/Guardians.....	2-29
2.4.20 Programming 20 Telephone Policies	2-29
2.4.21 Programming 21 Phone Contact	2-30
2.4.22 Programming 22 Visitation	2-30
2.4.23 Programming 23 Community Volunteers	2-31
2.4.24 Programming 24 Community Volunteer Programs	2-31
2.4.25 Programming 25 Higher Level at Release	2-32
2.4.26 Programming 26 Youth's Understanding of Facility Level System	2-32
2.4.27 Programming 27 Youth's Knowing Level	2-33
2.5 Health	2-33
2.5.1 Health 1 Intake Screening: Complete	2-33
2.5.2 Health 2 Intake Screening : Health	2-34
2.5.3 Health 3 Intake Screening: Mental Health	2-34
2.5.4 Health 4 Intake Screening: Suicide Prevention	2-35
2.5.5 Health 5 Intake Screening: Completed in Less than 1 hour	2-35
2.5.6 Health 6 Intake Screening Completed before Assigned to Housing Unit	2-36
2.5.7 Health 7 Completed: Health Assessments	2-36
2.5.8 Health 8 Completed: Mental Health Assessment	2-37
2.5.9 Health 11 Health Care Treatment	2-37
2.5.10 Health 12 Mental Health Treatment	2-38
2.5.11 Health 13 Substance Abuse Treatment	2-38
2.5.12 Health 14 Physical Fitness Assessment	2-39
2.5.13 Health 15 Large Muscle Exercise.....	2-39
2.5.14 Health 16 Physical Fitness Assessment	2-40
2.6 Justice.....	2-40
2.6.1 Justice 1 Facility Rules and Legal Rights	2-40
2.6.2 Justice 2 Grievances and Complaints: Filed By Youth	2-41
2.6.3 Justice 3 Grievances and Complaints: Staff	2-41
2.6.4 Justice 4 Grievances Filed By Youth	2-42
2.6.5 Justice 5 Grievances Filed By Staff	2-42
2.6.6 Justice 6 Youths Requesting Attorney Contact	2-43
2.6.7 Justice 7 Attorney Visits.....	2-43
2.7 Reintegration	2-44
2.7.1 Reintegration 1 Aftercare Treatment Plans	2-44
2.7.2 Reintegration 2 Aftercare Treatment Plans Finalized	2-44
2.7.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition	2-45
2.7.4 Reintegration 4 Youths Undergoing Treatment: Mental Health Problem	2-45
2.7.5 Reintegration 5 Youths Undergoing Treatment: Substance Abuse	2-46
2.7.6 Reintegration 6 Aftercare Case Manager Assignment	2-46
2.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission	2-47
2.7.8 Reintegration 8 Aftercare Case Manager Contact.....	2-47
2.7.9 Reintegration 9 Aftercare Case Manager In Person Contacts	2-48

2.7.10	Reintegration 10 Treatment Meeting Frequency.....	2-48
2.7.11	Reintegration 12 Aftercare Case Manager.....	2-49
2.7.12	Reintegration 13 Home Assessment.....	2-49
2.7.13	Reintegration 14 Contact Between Aftercare Case Manager and Parents/Guardians.....	2-50
2.7.14	Reintegration 15 Aftercare Case Manager Visit to Home	2-50
2.7.15	Reintegration 16 Referred Youths.....	2-51
2.7.16	Reintegration 17 Aftercare Treatment Plan: Referral.....	2-51
2.7.17	Reintegration 18 Aftercare Treatment Plan: Health Care	2-52
2.7.18	Reintegration 19 Aftercare Treatment Plan: Mental Health Care	2-52
2.7.19	Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care	2-53
2.7.20	Reintegration 21 Community Service/Agency Program Acceptance.....	2-53
2.7.21	Reintegration 24 Community Service/Agency Program Knowledge.....	2-54
2.7.22	Reintegration 25 Community Service/ Agency Program Information.....	2-54
2.7.23	Reintegration 29 Authorization of Leaves/Passes/Furloughs	2-55
2.7.24	Reintegration 30 non-English Speaking Youth	2-55
3	Intake and Holding.....	3-1
3.1	Security.....	3-1
3.1.1	Security 1 Escapes: Completed.....	3-1
3.1.2	Security 2 Escapes: Attempted	3-2
3.1.3	Security 3 Contraband: Weapons	3-2
3.1.4	Security 4 Contraband: Drugs	3-3
3.1.5	Security 5 Contraband: Other	3-3
3.1.6	Security 6 Lost Keys	3-4
3.1.7	Security 7 Lost Tools.....	3-4
3.2	Order.....	3-5
3.2.1	Order 1 Youth Misconduct	3-5
3.2.2	Order 2 Administrative Sanction: Staff Involvement	3-5
3.2.3	Order 3 Restraints: Physical	3-6
3.2.4	Order 4 Restraints: Mechanical	3-6
3.2.5	Order 5 Restraints: Other.....	3-7
3.2.6	Order 6 Restraints: Chemical.....	3-7
3.2.7	Order 7 Restraints: Chair / Bed.....	3-8
3.2.8	Order 8 Confinement: Isolation/ Room	3-8
3.2.9	Order 9 Confinement: Duration.....	3-9
3.2.10	Order 10 Confinement: Termination Time 4 hours or Less.....	3-9
3.2.11	Order 11 Confinement: Termination Time 8 hours or Less.....	3-10
3.2.12	Order 12 Idle Hours	3-10
3.3	Safety.....	3-11
3.3.1	Safety 1 Abuse or Neglect	3-11
3.3.2	Safety 2 Injuries: Youth	3-11
3.3.3	Safety 3 Injuries: Staff	3-12
3.3.4	Safety 4 Injuries Youths by Youths	3-12
3.3.5	Safety 5 Injuries: Youths By Staff	3-13
3.3.6	Safety 6 Suicidal Behavior: With Injuries	3-13
3.3.7	Safety 7 Suicidal Behavior: Without Injuries	3-14
3.3.8	Safety 8 Design Capacity.....	3-14
3.3.9	Safety 9 Direct Care Staff To Youth.....	3-15
3.3.10	Safety 10 Injuries: Application of Physical/Mechanical Restraints.....	3-15
3.3.11	Safety 11 Assaults: Youth	3-16
3.3.12	Safety 12 Assaults: Staff	3-16
3.3.13	Safety 13 Fear for Safety: Youth	3-17
3.3.14	Safety 14 Fear For Safety: Staff.....	3-18
3.4	Programming	3-19
3.4.1	Programming 1 Scores: Math	3-19
3.4.2	Programming 2 Scores: Reading.....	3-19

3.4.3	Programming 3 Admission: Math Test.....	3-20
3.4.4	Programming 4 Admission: Reading Test	3-20
3.4.5	Programming 5 Admission: Vocational Assessment	3-21
3.4.6	Programming 6 Programming: Vocational Skills	3-21
3.4.7	Programming 7 Curriculum: Vocational Skills.....	3-22
3.4.8	Programming 8 Programming: Educational.....	3-22
3.4.9	Programming 9 Non English Speaking Youth	3-23
3.4.10	Programming 10 Minority Ratio.....	3-23
3.4.11	Programming 11 Programming: Psychosocial/Social Skills.....	3-24
3.4.12	Programming 12 Monthly Progress Notes	3-24
3.4.13	Programming 13 Annual Summary Treatment Progress	3-25
3.4.14	Programming 14 Curriculum: Health.....	3-25
3.4.15	Programming 15 Curriculum: Psychosocial/Social Skills.....	3-26
3.4.16	Programming 16 Assessment: Psychosocial/Social Skills.....	3-26
3.4.17	Programming 17 ITP	3-27
3.4.18	Programming 18 Rate Of Contact.....	3-27
3.4.19	Programming 19 Youth Contact With Parents/Guardians.....	3-28
3.4.20	Programming 20 Telephone Policies	3-28
3.4.21	Programming 21 Phone Contact.....	3-29
3.4.22	Programming 22 Visitation	3-29
3.4.23	Programming 23 Community Volunteers	3-30
3.4.24	Programming 24 Community Volunteer Programs	3-30
3.4.25	Programming 25 Higher Level of Release	3-31
3.4.26	Programming 26 Youth's Understanding of Facility Level System	3-31
3.4.27	Programming 27 Youth's Knowing Level	3-32
3.5	Health	3-32
3.5.1	Health 1 Intake Screening.....	3-32
3.5.2	Health 2 Intake Screening: Health	3-33
3.5.3	Health 3 Intake Screening: Mental Health	3-33
3.5.4	Health 4 Intake Screening: Suicide Prevention	3-34
3.5.5	Health 5 Intake Screening: Completed in Less than 1 hour	3-34
3.5.6	Health 6 Intake Screening Completed before Assigned to Housing Unit	3-35
3.5.7	Health 7 Completed: Health Assessments	3-35
3.5.8	Health 8 Completed: Mental Health Assessment	3-36
3.5.9	Health 11 Health Care Treatment	3-36
3.5.10	Health 12 Mental Health Treatment	3-37
3.5.11	Health 13 Substance Abuse Treatment	3-37
3.5.12	Health 14 Physical Fitness Assessment	3-38
3.5.13	Health 15 Large Muscle Exercise.....	3-38
3.5.14	Health 16 Physical Fitness Assessment	3-39
3.6	Justice.....	3-39
3.6.1	Justice 1 Facility Rules and Legal Rights	3-39
3.6.2	Justice 2 Grievances and Complaints: Filed By Youth	3-40
3.6.3	Justice 3 Grievances And Complaints : Staff.....	3-40
3.6.4	Justice 4 Grievances Filed By Youth	3-41
3.6.5	Justice 5 Grievances Filed By Staff	3-41
3.6.6	Justice 6 Youths Requesting Attorney Contact	3-42
3.6.7	Justice 7 Attorney Visits.....	3-42
3.7	Reintegration-	3-43
	This includes aftercare treatment plans, youth's correspondence, case manager, and community referrals.....	3-43
3.7.1	Reintegration 1 Aftercare Treatment Plans	3-43
3.7.2	Reintegration 2 Aftercare Treatment Plans Finalized.....	3-43
3.7.3	Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition	3-44
3.7.4	Reintegration 4 Youths Undergoing Treatment: Mental Health Problem	3-44
3.7.5	Reintegration 5 Youths Undergoing Treatment: Substance Abuse.....	3-45

3.7.6 Reintegration 6 Aftercare Case Manager Assignment	3-45
3.7.7 Reintegration 7 Aftercare Case Manager Prior To Admission.....	3-46
3.7.8 Reintegration 8 Aftercare Case Manager Contact.....	3-46
3.7.9 Reintegration 9 Aftercare Case Manager In Person Contacts	3-47
3.7.10 Reintegration 10 Treatment Meeting Frequency.....	3-47
3.7.11 Reintegration 12 Aftercare Case Manager.....	3-48
3.7.12 Reintegration 13 Home Assessment.....	3-48
3.7.13 Reintegration 14 Contact Between Aftercare Case Manager and Parents/Guardians.....	3-49
3.7.14 Reintegration 15 Aftercare Case Manager Visit to Home	3-49
3.7.15 Reintegration 16 Referred Youths.....	3-50
3.7.16 Reintegration 17 Aftercare Treatment Plan: Referral.....	3-50
3.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care	3-51
3.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care	3-51
3.7.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care	3-52
3.7.20 Reintegration 21 Community Service/ Agency Program Acceptance.....	3-52
3.7.21 Reintegration 24 Community Service/ Agency Program Knowledge.....	3-53
3.7.22 Reintegration 25 Community Service/Agency Program Information.....	3-53
3.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs	3-54
3.7.24 Reintegration 30 Non English Speaking Youth.....	3-54
4 Youth Challenge Center	4-1
4.1 Security	4-1
4.1.1 Security 1 Escapes: Completed.....	4-1
4.1.2 Security 2 Escapes: Attempted.....	4-2
4.1.3 Security 3 Contraband: Weapons	4-2
4.1.4 Security 4 Contraband: Drugs	4-3
4.1.5 Security 5 Contraband: Other	4-3
4.1.6 Security 6 Lost Keys	4-4
4.1.7 Security 7 Lost Tools.....	4-4
4.2 Order.....	4-5
4.2.1 Order 1 Youth Misconduct	4-5
4.2.2 Order 2 Administrative Sanction: Staff Involvement	4-5
4.2.3 Order 3 Restraints: Physical	4-6
4.2.4 Order 4 Restraints: Mechanical	4-6
4.2.5 Order 5 Restraints: Other.....	4-7
4.2.6 Order 6 Restraints: Chemical.....	4-7
4.2.7 Order 7 Restraints: Chair/ Bed.....	4-8
4.2.8 Order 8 Confinement: Isolation/Room	4-8
4.2.9 Order 9 Confinement: Duration	4-9
4.2.10 Order 10 Confinement: Termination Time 4 hours or less	4-9
4.2.11 Order 11 Confinement: Termination Time of 8 hours or less	4-10
4.2.12 Order 12 Idle Hours.....	4-10
4.3 Safety	4-11
4.3.1 Safety 1 Abuse or Neglect	4-11
4.3.2 Safety 2 Injuries: Youth	4-11
4.3.3 Safety 3 Injuries: Staff	4-12
4.3.4 Safety 4Injuries: Youths by Youths	4-12
4.3.5 Safety 5 Youths by Staff	4-13
4.3.6 Safety 6 Suicidal Behavior: With Injuries	4-13
4.3.7 Safety 7 Suicidal Behavior: Without Injuries	4-14
4.3.8 Safety 8 Design Capacity.....	4-14
4.3.9 Safety 9 Ratio: Direct Care Staff To Youth	4-15
4.3.10 Safety 10 Injuries: Application of Physical/Mechanical Restraints.....	4-15
4.3.11 Safety 11 Assaults: Youths	4-16
4.3.12 Safety 12 Assaults: Staff	4-16
4.3.13 Safety 13 Fear For Safety: Youths	4-17

4.3.14 Safety 14 Fear For Safety: Staff.....	4-18
4.4 Programming	4-19
4.4.1 Programming 1 Scores: Math	4-19
4.4.2 Programming 2 Scores: Reading.....	4-19
4.4.3 Programming 3 Admission: Math Test.....	4-20
4.4.4 Programming 4 Admission: Reading Test	4-20
4.4.5 Programming 5 Admission: Vocational Assessment	4-21
4.4.6 Programming 6 Programming: Vocational Skills	4-21
4.4.7 Programming 7 Curriculum: Vocational Skills.....	4-22
4.4.8 Programming 8 Programming: Educational.....	4-22
4.4.9 Programming 9 Non English Speaking Youth	4-23
4.4.10 Programming 10 Minority Ratio.....	4-23
4.4.11 Programming 11 Programming: Psychosocial/Social Skills.....	4-24
4.4.12 Programming 12 Monthly Progress Notes	4-24
4.4.13 Programming 13 Annual Summary Treatment Progress	4-25
4.4.14 Programming 14 Curriculum: Health	4-26
4.4.15 Programming 15 Curriculum: Psychosocial/Social Skills.....	4-26
4.4.16 Programming 16 Assessment: Psychosocial/Social Skills.....	4-27
4.4.17 Programming 17 ITP	4-27
4.4.18 Programming 18 Rate Of Contact.....	4-28
4.4.19 Programming 19 Youth Contact With Parents/Guardians.....	4-28
4.4.20 Programming 20 Telephone Policies	4-29
4.4.21 Programming 21 Phone Contact.....	4-29
4.4.22 Programming 22 Visitation	4-30
4.4.23 Programming 23 Community Volunteers	4-30
4.4.24 Programming 24 Community Volunteer Programs	4-31
4.4.25 Programming 25 Higher Level At Release	4-31
4.4.26 Programming 26 Youth's Understanding of Facility Level System	4-32
4.4.27 Programming 27 Youth's Knowing Level	4-32
4.5 Health	4-33
4.5.1 Health 1 Intake Screening: Complete	4-33
4.5.2 Health 2 Intake Screening: Health	4-33
4.5.3 Health 3 Intake Screening: Mental Health	4-34
4.5.4 Health 4 Intake Screening: Suicide Prevention	4-34
4.5.5 Health 5 Intake Screening: Completed in Less than 1 Hour.....	4-35
4.5.6 Health 6 Intake Screening Completed before Assigned to Housing Unit	4-35
4.5.7 Health 7 Completed: Health Assessment	4-36
4.5.8 Health 8 Completed: Mental Health Assessment	4-36
4.5.9 Health 11 Health Care Treatment.....	4-37
4.5.10 Health 12 Mental Health Treatment	4-37
4.5.11 Health 13 Substance Abuse Treatment	4-38
4.5.12 Health 14 Physical Fitness Assessment	4-38
4.5.13 Health 15 Large Muscle Exercise.....	4-39
4.5.14 Health 16 Physical Fitness Assessment	4-39
4.6 Justice.....	4-40
4.6.1 Justice 1 Facility Rules and Legal Rights	4-40
4.6.2 Justice 2 Grievances and Complaints: Filed By Youth	4-40
4.6.3 Justice 3 Grievances and Complaints.....	4-41
4.6.4 Justice 4 Grievances Filed By Youth	4-41
4.6.5 Justice 5 Grievances Filed By Staff	4-42
4.6.6 Justice 6 Youths Requesting Attorney Contact	4-42
4.6.7 Justice 7 Attorney Visits	4-43
4.7 Reintegration	4-43
4.7.1 Reintegration 1 Aftercare Treatment Plans	4-43
4.7.2 Reintegration 2 Aftercare Treatment Plans Finalized	4-44

4.7.3	Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury Or Medical Condition	4-44
4.7.4	Reintegration 4 Youths Undergoing Treatment: Mental Health Problem	4-45
4.7.5	Reintegration 5 Youths Undergoing Treatment: Substance Abuse	4-45
4.7.6	Reintegration 6 Aftercare Case Manager Assignment	4-46
4.7.7	Reintegration 7 Aftercare Case Manager Prior to Admission	4-46
4.7.8	Reintegration 8 Aftercare Case Manager	4-47
4.7.9	Reintegration 9 Aftercare Case Manager In Person Contacts	4-47
4.7.10	Reintegration 10 Treatment Meeting Frequency	4-48
4.7.11	Reintegration 12 Aftercare Case Manager	4-48
4.7.12	Reintegration 13 Home Assessment	4-49
4.7.13	Reintegration 14 Contact Between Aftercare Case Manager And Parents/Guardians	4-49
4.7.14	Reintegration 15 Aftercare Case Manager Visit To Home	4-50
4.7.15	Reintegration 16 Referred Youths	4-50
4.7.16	Reintegration 17 Aftercare Treatment Plan: Referral	4-51
4.7.17	Reintegration 18 Aftercare Treatment Plan: Health Care	4-51
4.7.18	Reintegration 19 Aftercare Treatment Plan: Mental Health Care	4-52
4.7.19	Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care	4-52
4.7.20	Reintegration 21 Community Service/Agency Program Acceptance	4-53
4.7.21	Reintegration 24 Community Service/Agency Program Knowledge	4-53
4.7.22	Reintegration 25 Community Service/Agency Program Information	4-54
4.7.23	Reintegration 29 Authorization of Leaves/Passes/Furloughs	4-54
4.7.24	Reintegration 30 Non English Speaking Youth	4-55

5 The Living Center..........**5-1**

5.1	Security	5-1
5.1.1	Security 1 Escapes: Completed	5-1
5.1.2	Security 2 Escapes: Attempted	5-2
5.1.3	Security 3 Contraband: Weapons	5-2
5.1.4	Security 4 Contraband: Drugs	5-3
5.1.5	Security 5 Contraband: Other	5-3
5.1.6	Security 6 Lost Keys	5-4
5.1.7	Security 7 Lost Tools	5-4
5.2	Order	5-5
5.2.1	Order 1 Youth Misconduct	5-5
5.2.2	Order 2 Administrative Sanction: Staff Involvement	5-5
5.2.3	Order 3 Restraints: Physical	5-6
5.2.4	Order 4 Restraints: Mechanical	5-6
5.2.5	Order 5 Restraints: Other	5-7
5.2.6	Order 6 Restraints: Chemical	5-7
5.2.7	Order 7 Restraints: Chair/ Bed	5-8
5.2.8	Order 8 Confinement: Isolation/Room	5-8
5.2.9	Order 9 Confinement: Duration	5-9
5.2.10	Order 10 Confinement: Termination Time 4 hours or less	5-9
5.2.11	Order 11 Confinement: Termination Time 8 hours or less	5-10
5.2.12	Order 12 Idle Hours	5-10
5.3	Safety	5-11
5.3.1	Safety 1 Abuse Or Neglect	5-11
5.3.2	Safety 2 Injuries: Youth	5-11
5.3.3	Safety 3 Injuries: Staff	5-12
5.3.4	Safety 4 Injuries: Youths by Youth	5-12
5.3.5	Safety 5 Youths by Staff	5-13
5.3.6	Safety 6 Suicidal Behavior: With Injuries	5-13
5.3.7	Safety 7 Suicidal Behavior : Without Injury	5-14
5.3.8	Safety 8 Design Capacity	5-14
5.3.9	Safety 9 Ratio: Direct Care Staff To Youth	5-15
5.3.10	Safety 10 Application of Physical/Mechanical Restraints	5-15

5.3.11	Safety 11 Assaults: Youth	5-16
5.3.12	Safety 12 Assaults: Staff	5-16
5.3.13	Safety 13 Fear For Safety: Youths	5-17
5.3.14	Safety 14 Fear For Safety: Staff.....	5-17
5.4	Programming	5-18
5.4.1	Programming 1 Scores: Math	5-18
5.4.2	Programming 2 Scores: Reading.....	5-18
5.4.3	Programming 3 Admission: Math Test.....	5-29
5.4.4	Programming 4 Admission: Reading Test	5-29
5.4.5	Programming 5 Admission: Vocational Assessment	5-20
5.4.6	Programming 6 Programming: Vocational Skills	5-20
5.4.7	Programming 7 Curriculum: Vocational Skills.....	5-21
5.4.8	Programming 8 Programming: Educational.....	5-21
5.4.9	Programming 9 Non English Speaking Youth	5-22
5.4.10	Programming 10 Minority Ration.....	5-22
5.4.11	Programming 11 Programming: Psychosocial/Social Skills.....	5-23
5.4.12	Programming 12 Monthly Progress Notes	5-23
5.4.13	Programming 13 Annual Summary Treatment Progress	5-24
5.4.14	Programming 14 Curriculum: Health.....	5-24
5.4.15	Programming 15 Curriculum: Psychosocial/Social Skills.....	5-25
5.4.16	Programming 16 Assessment: Psychosocial/Social Skills.....	5-25
5.4.17	Programming 17 ITP	5-26
5.4.18	Programming 18 Rate of Contact.....	5-26
5.4.19	Programming 19 Youth Contact With Parents/Guardians.....	5-27
5.4.20	Programming 20 Telephone Policies	5-27
5.4.21	Programming 21 Phone Contact.....	5-28
5.4.22	Programming 22 Visitation	5-28
5.4.23	Programming 23 Community Volunteers	5-39
5.4.24	Programming 24 Community Volunteer programs.....	5-39
5.4.25	Programming 25 Higher Level At Release	5-30
5.4.26	Programming 26 Youth's Understanding Of Facility Level System	5-30
5.4.27	Programming 27 Youth's Knowing Level	5-31
5.5	Health	5-31
5.5.1	Health 1 Intake Screening: Complete	5-31
5.5.2	Health 2 Intake Screening: Health	5-32
5.5.3	Health 3 Intake Screening: Mental Health	5-33
5.5.4	Health 4 Intake Screening: Suicide Prevention	5-34
5.5.5	Health 5 Intake Screening: Completed in Less than 1 hour	5-35
5.5.6	Health 6 Intake Screening Complete before Assigned to Housing Unit	5-35
5.5.7	Health 7 Completed: Health Assessments	5-36
5.5.8	Health 8 Completed: Mental Health Assessment	5-36
5.5.9	Health 11 Health Care Treatment.....	5-37
5.5.10	Health 12 Mental Health Treatment	5-37
5.5.11	Health 13 Substance Abuse Treatment	5-38
5.5.12	Health 14 Physical Fitness Assessment	5-38
5.5.13	Health 15 Large Muscle Exercise.....	5-39
5.5.14	Health 16 Physical Fitness Assessment	5-39
5.6	Justice.....	5-40
5.6.1	Justice 1 Facility Rules and Legal Rights	5-40
5.6.2	Justice 2 Grievances and Complaints: Filed By Youth	5-40
5.6.3	Justice 3 Grievances and Complaints.....	5-41
5.6.4	Justice 4 Grievances Filed By Youth	5-41
5.6.5	Justice 5 Grievances Filed By Staff	5-42
5.6.6	Justice 6 Youths Requesting Attorney Contact	5-42
5.6.7	Justice 7 Attorney Visits.....	5-43

5.7 Reintegration	5-43
5.7.1 Reintegration 1 Aftercare Treatment Plans	5-43
5.7.2 Reintegration 2 Aftercare Treatment Plans Finalized	5-44
5.7.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition	5-45
5.7.4 Reintegration 4 Youths Undergoing Treatment: Mental Health Problem	5-45
5.7.5 Reintegration 5 Youths Undergoing Treatment: Substance Abuse	5-46
5.7.6 Reintegration 6 Aftercare Case Manager Assignment	5-46
5.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission	5-47
5.7.8 Reintegration 8 Aftercare Case Manger Contact	5-47
5.7.9 Reintegration 9 Aftercare Case Manger In Person Contacts	5-48
5.7.10 Reintegration 10 Treatment Meeting Frequency	5-48
5.7.11 Reintegration 12 After care Case Manager	5-49
5.7.12 Reintegration 13 Home Assessment	5-49
5.7.13 Reintegration 14 Contact Between Aftercare Case Manager and Parents/Guardians	5-50
5.7.14 Reintegration 15 Aftercare Case Manager Visit to Home	5-50
5.7.15 Reintegration 16 Referred Youths	5-51
5.7.16 Reintegration 17 Aftercare Treatment Plan: Referral	5-51
5.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care	5-52
5.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care	5-52
5.7.19 Reintegration 20	5-53
5.7.20 Reintegration 21 Community Service/Agency Program Acceptance	5-53
5.7.21 Reintegration 24 Community Service Agency Program Knowledge	5-54
5.7.22 Reintegration 25 Community Service/ Agency Program Information	5-54
5.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs	5-55
5.7.24 Reintegration 30 Non English Speaking Youth	5-55
6 ExCEL.....	6-1
6.1 Security	6-1
6.1.1 Security 1 Escapes: Completed	6-1
6.1.2 Security 2 Escapes: Attempted	6-2
6.1.3 Security 3 Contraband: Weapons	6-2
6.1.4 Security 4 Contraband: Drugs	6-3
6.1.5 Security 5 Contraband: Other	6-3
6.1.6 Security 6 Lost Keys	6-4
6.1.7 Security 7 Lost Tools	6-4
6.2 Order	6-5
6.2.1 Order 1 Youth Misconduct	6-5
6.2.2 Order 2 Administrative Sanction: Staff Involvement	6-5
6.2.3 Order 3 Restraints: Physical	6-6
6.2.4 Order 4 Restraints: Mechanical	6-6
6.2.5 Order 5 Restraints: Other	6-7
6.2.6 Order 6 Restraints: Chemical	6-7
6.2.7 Order 7 Restraints Chair/ Bed	6-8
6.2.8 Order 8 Confinement: Isolation/ Room	6-8
6.2.9 Order 9 Confinement: Duration	6-9
6.2.10 Order 10 Confinement: Termination Time in 4 hours or less	6-9
6.2.11 Order 11 Confinement: Termination Time 8 hours or less	6-10
6.2.12 Order 12 Idle Hours	6-10
6.3 Safety	6-11
6.3.1 Safety 1 Abuse or Neglect	6-11
6.3.2 Safety 2 Injuries: Youth	6-11
6.3.3 Safety 3 Injuries: Staff	6-12
6.3.4 Safety 4 Injuries: Youth by Youth	6-12
6.3.5 Safety 5 Youths by Staff	6-13
6.3.6 Safety 6 Suicidal Behavior: With Injuries	6-13
6.3.7 Safety 7 Suicidal Behavior: Without Injuries	6-14

6.3.8 Safety 8 Design Capacity.....	6-14
6.3.9 Safety 9 Ratio: Direct Care Staff To Youth	6-15
6.3.10 Safety 10 Injuries: Application of Physical/Mechanical Restraints.....	6-15
6.3.11 Safety 11 Assaults: Youth	6-16
6.3.12 Safety 12 Assaults: Staff	6-16
6.3.13 Safety 13 Fear For Safety: Youth.....	6-17
6.3.14 Safety 14 Fear For Safety: Staff.....	6-18
6.4 Programming	6-19
6.4.1 Programming 1 Scores: Math	6-19
6.4.2 Programming 2 Scores: Reading	6-19
6.4.3 Programming 3 Admission: Math Test.....	6-20
6.4.4 Programming 4 Admission: Reading Test	6-20
6.4.5 Programming 5 Admission: Vocational Assessment	6-21
6.4.6 Programming 6 Programming: Vocational Skills	6-21
6.4.7 Programming 7 Curriculum: Vocational Skills.....	6-22
6.4.8 Programming 8 Programming: Educational.....	6-22
6.4.9 Programming 9 Non English Speaking Youth	6-23
6.4.10 Programming 10 Minority Ratio.....	6-23
6.4.11 Programming 11 Programming: Psychosocial/Social Skills.....	6-24
6.4.12 Programming 12 Monthly Progress Notes	6-24
6.4.13 Programming 13 Annual Summary Treatment Progress	6-25
6.4.14 Programming 14 Curriculum: Health.....	6-25
6.4.15 Programming 15 Curriculum: Psychosocial/Social Skills	6-26
6.4.16 Programming 16 Assessment: Psychosocial/Social Skills.....	6-26
6.4.17 Programming 17 ITP	6-27
6.4.18 Programming 18 Rate Of Contact	6-27
6.4.19 Programming 19 Youth Contact With Parents/Guardians.....	6-28
6.4.20 Programming 20 Telephone Policies	6-28
6.4.21 Programming 21 Phone Contact.....	6-29
6.4.22 Programming 22 Visitation	6-29
6.4.23 Programming 23 Community Volunteers	6-30
6.4.24 Programming 24 Community Volunteer Programs	6-30
6.4.25 Programming 25 Higher Level Of Risk.....	6-31
6.4.26 Programming 26 Youth's Understanding of Facility Level System	6-31
6.4.27 Programming 27 Youth's Knowing Level	6-32
6.5 Health	6-32
6.5.1 Health 1 Intake Screening: Complete	6-32
6.5.2 Health 2 Intake Screening: Health	6-32
6.5.3 Health 3 Intake Screening: Mental Health	6-33
6.5.4 Health 4 Intake Screening: Suicide Prevention	6-34
6.5.5 Health 5 Intake Screening: Completed in Less than 1 hour	6-34
6.5.6 Health 6 Intake Screening Completed before Assigned to Housing Unit	6-35
6.5.7 Health 7 Completed: Health Assessments	6-35
6.5.8 Health 8 Completed: Mental Health Assessment	6-36
6.5.9 Health 11 Health Care Treatment	6-36
6.5.10 Health 12 Mental Health Treatment	6-37
6.5.11 Health 13 Substance Abuse Treatment	6-37
6.5.12 Health 14 Physical Fitness Assessment	6-38
6.5.13 Health 15 Large Muscle Exercise.....	6-38
6.5.14 Health 16 Physical Fitness Assessment	6-39
6.6 Justice	6-39
6.6.1 Justice 1 Facility Rules and Legal Rights	6-39
6.6.2 Justice 2 Grievances and Complaints: Filed by Youth	6-40
6.6.3 Justice 3 Grievances and Complaints.....	6-40
6.6.4 Justice 4 Grievances Filed By Youth	6-41

6.6.5 Justice 5 Grievances Filed By Staff	6-41
6.6.6 Justice 6 Youths Requesting Attorney Contact	6-42
6.6.7 Justice 7 Attorney Visits.....	6-42
6.7 Reintegration	6-43
6.7.1 Reintegration 1 Aftercare Treatment Plans	6-43
6.7.2 Reintegration 2 Aftercare Treatment Plans Finalized.....	6-43
6.7.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition	6-44
6.7.4 Reintegration 4 Youths Undergoing Treatment: Mental Health Problem	6-44
6.7.5 Reintegration 5 Youths Undergoing Treatment: Substance Abuse.....	6-45
6.7.6 Reintegration 6 Aftercare Case Manager Assignment	6-45
6.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission	6-46
6.7.8 Reintegration 8 Aftercare Case Manager Contact.....	6-46
6.7.9 Reintegration 9 Aftercare Case Manger In Person Contacts.....	6-47
6.7.10 Reintegration 10 Treatment Meeting Frequency.....	6-47
6.7.11 Reintegration 12 Aftercare Case Manager.....	6-48
6.7.12 Reintegration 13 Home Assessment.....	6-48
6.7.13 Reintegration 14 Contact Between Aftercare Case Manger and Parents/Guardians.....	6-49
6.7.14 Reintegration 15 Aftercare Case Manager Visit To Home	6-49
6.7.15 Reintegration 16 Referred Youths.....	6-50
6.7.16 Reintegration 17 Aftercare Treatment Plan: Referral.....	6-50
6.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care	6-51
6.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care	6-51
6.7.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse	6-52
6.7.20 Reintegration 21 Community Service/Agency Program Acceptance	6-52
6.7.21 Reintegration 24 Community Service/Agency Program Knowledge.....	6-53
6.7.22 Reintegration 25 Community Service/Agency Program Information.....	6-53
6.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs	6-54
6.7.24 Reintegration 30 Non English Speaking Youth	6-54
7 Quest	7
7.1 Security	7-1
7.1.1 Security 1 Escapes: completed.....	7-1
7.1.2 Security 2 Escapes: Attempted	7-2
7.1.3 Security 3 Contraband: Weapons	7-2
7.1.4 Security 4 Contraband: Drugs.....	7-3
7.1.5 Security 5 Contraband: Other	7-3
7.1.6 Security 6 Lost Keys	7-4
7.1.7 Security 7 Lost Tools.....	7-4
7.2 Order.....	7-5
7.2.1 Order 1 Youth Misconduct	7-5
7.2.2 Order 2 Administrative Sanction: Staff Involvement	7-5
7.2.3 Order 3 Restraints: Physical	7-6
7.2.4 Order 4 Restraints: Mechanical	7-6
7.2.5 Order 5 Restraints: Other.....	7-7
7.2.6 Order 6 Restraints: Chemical.....	7-7
7.2.7 Order 7 Restraints: Chair/Bed.....	7-8
7.2.8 Order 8 Confinement: Isolation/Room	7-8
7.2.9 Order 9 Confinement: Duration	7-9
7.2.10 Order 10 Confinement: Termination Time 4 hours or less	7-9
7.2.11 Order 11 Confinement: Termination Time 8 hours or less	7-10
7.2.12 Order 12 Idle Hours.....	7-10
7.3 Safety	7-11
7.3.1 Safety 1 Abuse or Neglect	7-11
7.3.2 Safety 2 Injuries: Youth	7-11
7.3.3 Safety 3 Injuries: Staff	7-12
7.3.4 Safety 4 Injuries: Youth by Youth.....	7-12

7.3.5	Safety 5 Injuries: Youth by Staff.....	7-13
7.3.6	Safety 6 Suicidal Behavior: With Injuries	7-13
7.3.7	Safety 7 Suicidal Behavior: Without Injuries	7-14
7.3.8	Safety 8 Design Capacity.....	7-14
7.3.9	Safety 9 Ratio: Direct Care Staff to Youth	7-15
7.3.10	Safety 10 Injuries: Application of Physical/Mechanical Restraints.....	7-15
7.3.11	Safety 11 Assaults: Youth	7-16
7.3.12	Safety 12 Assaults: Staff	7-16
7.3.13	Safety 13 Fear For Safety: Youths.....	7-17
7.3.14	Safety 14 Fear For Safety: Staff.....	7-18
7.4	Programming	7-19
7.4.1	Programming 1 Scores: Math	7-19
7.4.2	Programming 2 Scores: Reading.....	7-19
7.4.3	Programming 3 Admission: Math Test.....	7-20
7.4.4	Programming 4 Admission: Reading Test	7-20
7.4.5	Programming 5.....	7-21
7.4.6	Programming 6 Programming: Vocational Skills	7-21
7.4.7	Programming 7 Curriculum: Vocational Skills.....	7-22
7.4.8	Programming 8 Programming: Educational.....	7-22
7.4.9	Programming 9 Non English Speaking Youth	7-23
7.4.10	Programming 10 Minority Ratio.....	7-23
7.4.11	Programming 11 Programming: Psychosocial/Social Skills.....	7-24
7.4.12	Programming 12 Monthly Progress Notes	7-24
7.4.13	Programming 13 Annual Summary Treatment Progress	7-25
7.4.14	Programming 14 Curriculum: Health	7-25
7.4.15	Programming 15 Curriculum: Psychosocial/Social Skills.....	7-26
7.4.16	Programming 16 Assessment: Psychosocial/Social Skills.....	7-26
7.4.17	Programming 17 ITP	7-27
7.4.18	Programming 18 Rate of Contact.....	7-27
7.4.19	Programming 19 Youth Contact With Parents/Guardians.....	7-28
7.4.20	Programming 20 Telephone Policies	7-28
7.4.21	Programming 21 Phone Contact.....	7-29
7.4.22	Programming 22 Visitation	7-29
7.4.23	Programming 23 Community Volunteers	7-30
7.4.24	Programming 24 Community Volunteer Programs	7-30
7.4.25	Programming 25 Higher Level At Release.....	7-31
7.4.26	Programming 26 Youth's Understanding of Facility Level System	7-31
7.4.27	Programming 27 Youth's Knowing Level	7-32
7.5	Health	7-32
7.5.1	Health 1 Intake Screening: Complete	7-32
7.5.2	Health 2 Intake Screening: Health	7-33
7.5.3	Health 3 Intake Screening: Mental Health	7-33
7.5.4	Health 4 Intake Screening: Suicide Prevention	7-34
7.5.5	Health 5 Intake Screening: Completed in Less than 1 hour	7-34
7.5.6	Health 6 Intake Screening Completed before Assigned to Housing Unit	7-35
7.5.7	Health 7 Completed: Health Assessments	7-35
7.5.8	Health 8 Completed: Mental Health Assessment	7-36
7.5.9	Health 11 Health Care Treatment	7-36
7.5.10	Health 12 Mental Health Treatment	7-37
7.5.11	Health 13 Substance Abuse Treatment	7-37
7.5.12	Health 14 Physical Fitness Assessment	7-38
7.5.13	Health 15 Large Muscle Exercise.....	7-38
7.5.14	Health 16 Physical Fitness Assessment	7-39
7.6	Justice.....	7-39
7.6.1	Justice 1 Facility Rules and Legal Rights	7-39

7.6.2 Justice 2 Grievances and Complaints: Filed By Youth.....	7-40
7.6.3 Justice 3 Grievances and Complaints.....	7-40
7.6.4 Justice 4 Grievances Filed By Youth	7-41
7.6.5 Justice 5 Grievances Filed By Staff	7-41
7.6.6 Justice 6 Youths Requesting Attorney Contact	7-42
7.6.7 Justice 7 Attorney Visits.....	7-42
7.7 Reintegration	7-43
7.7.1 Reintegration 1 Aftercare Treatment Plans	7-43
7.7.2 Reintegration 2 Aftercare Treatment Plans Finalized	7-43
7.7.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury, or Medical Condition	7-44
7.7.4 Reintegration 4 Youths Undergoing Treatment: Mental Health Problem	7-44
7.7.5 Reintegration 5 Youths Undergoing Treatment: Substance Abuse.....	7-45
7.7.6 Reintegration 6 Aftercare Case Manger Assignment	7-45
7.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission	7-46
7.7.8 Reintegration 8 Aftercare Case Manager Contact.....	7-46
7.7.9 Reintegration 9 Aftercare Case Manager In Person Contacts	7-47
7.7.10 Reintegration 10 Treatment Meeting Frequency.....	7-47
7.7.11 Reintegration 12 Aftercare Case Manager.....	7-48
7.7.12 Reintegration 13 Home Assessment.....	7-48
7.7.13 Reintegration 14 Contact Between Aftercare Case Manger And Parents/Guardians	7-49
7.7.14 Reintegration 15 Aftercare Case Manager Visit To Home	7-49
7.7.15 Reintegration 16 Referred Youths.....	7-50
7.7.16 Reintegration 17 Aftercare Treatment Plan: Referral.....	7-50
7.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care	7-51
7.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care	7-51
7.7.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care	7-52
7.7.20 Reintegration 21 Community Service/Agency Program Acceptance	7-52
7.7.21 Reintegration 24 Community Service/Agency Program Knowledge.....	7-53
7.7.22 Reintegration 25 Community Service/Agency Program Information.....	7-53
7.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs	7-54
7.7.24 Reintegration 30 Non English Speaking Youth.....	7-54